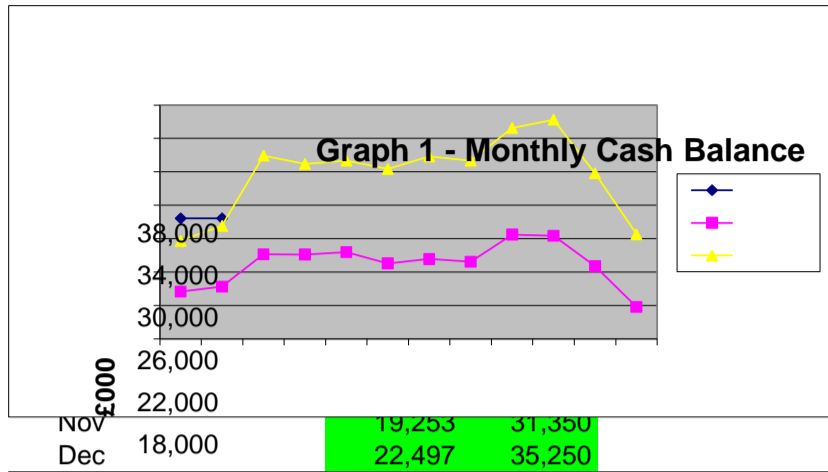


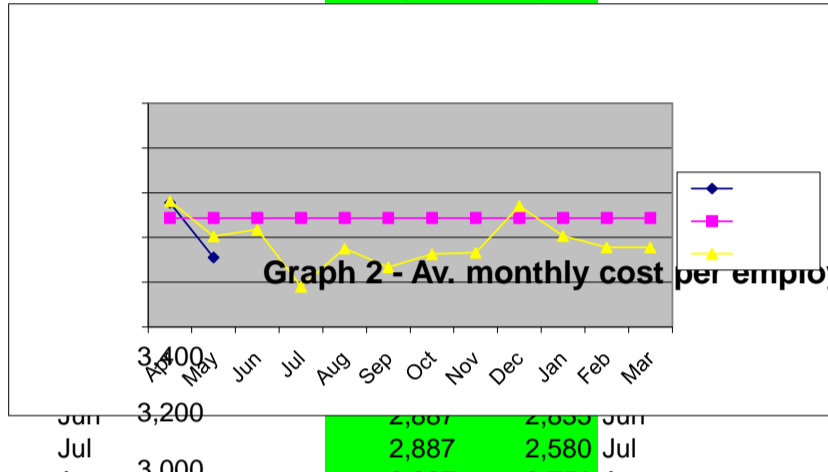
**Finance Advisory Group Finance Indicators 2011/12  
as at end May 2011**

Description	target	actual	Variance		notes	graph
				%		
Monthly cash balance £000	16,262	24,450	8,188	50.4%	Total investments at month end. Precepts are paid in 10 instalments of roughly £6m, but not in June or December. Therefore, we receive cashflow benefits until the last 2 precept payments go out in February and March. This is higher than the target for the following reasons: - provisions such as Edenbridge Relief Road have not been fully spent (£2.3m)  - VAT refund received in June 2010 (£1.8m) - grant income received for capital projects has not been fully spent (£0.4m)	1
Average monthly cost per employee (non cumulative) £	2,887	2,710	-177	-6.1%	Target is annual pay budget divided by budget ftes, figures include agency and casual staff.	2
Number of ftes	388	396	8	2.1%	Target is budgeted ftes. Dunbrik agency staff are now fully included. Includes 'Future Jobs Fund' employees and 2 'Benefits & Local Tax Apprentices'.	3
Council Tax % collected for 2010/11	20.9	21.0	0.1	0.5%	LPIFS 19. Monthly cumulative figures	-
NNDR % collected for 2010/11	22.1	22.9	0.8	3.6%	LPIFS 20. Monthly cumulative figures.	-
Council Tax payers % on direct debit	70.0	76.8	6.8	9.7%	LPIFS8 - % on direct debit	4
Investment return % 3 month LIBID 7 day LIBID	0.90 0.67 0.45	1.11	0.21	23.3%	Cumulative return on investments. Target is budget assumption	5
Sundry debtors: debts over 21 days £000	35	77	42	120.0%	21 days is taken as the base as the first reminder is issued after 3 wks. Actal figure has reduced to £52,000 at 10/06/11.	6
Sundry debtors: debts over 61 days £000	20	19	-1	-5.0%	61 days is when the third reminder is issued (debts exclude items on 'indefinate hold', e.g. debtors in administration)	7

**Finance Advisory Group Finance Indicators 2011/12  
as at end May 2011**

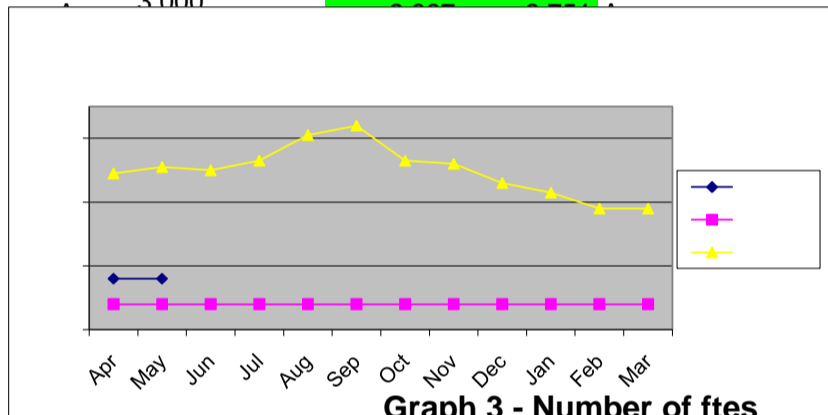


Actual  
Target  
2010/11



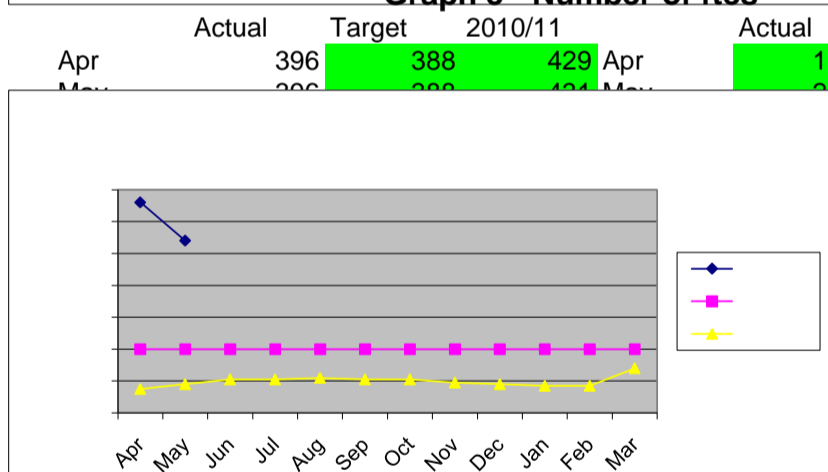
Mar

Target  
1.4 11.3  
1.0 20.9  
30.4  
40.0  
Actual  
49.3  
58.8  
Target  
68.9  
68.9  
78.2  
87.6  
96.9  
98.0  
98.5



**Graph 3 - Number of ftes**

Actual Target 2010/11 Actual Target



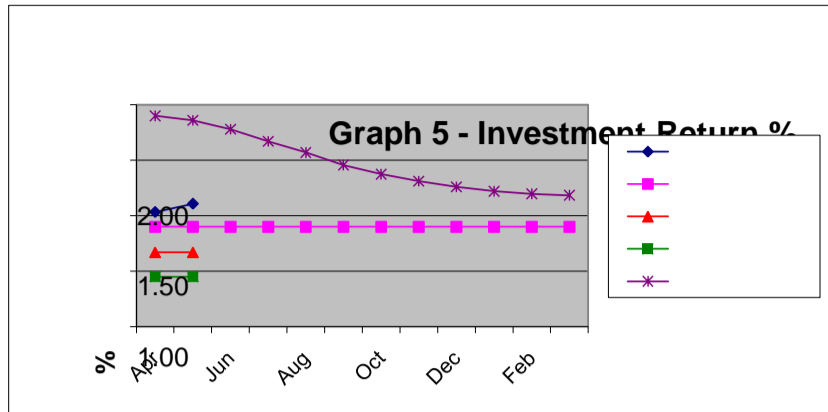
13.2 11.8  
22.9 22.1  
31.4  
41.7  
Actual  
51.5  
Target  
60.5  
69.9  
69.9  
78.9  
87.9  
96.6  
97.6  
98.1

Graph 4

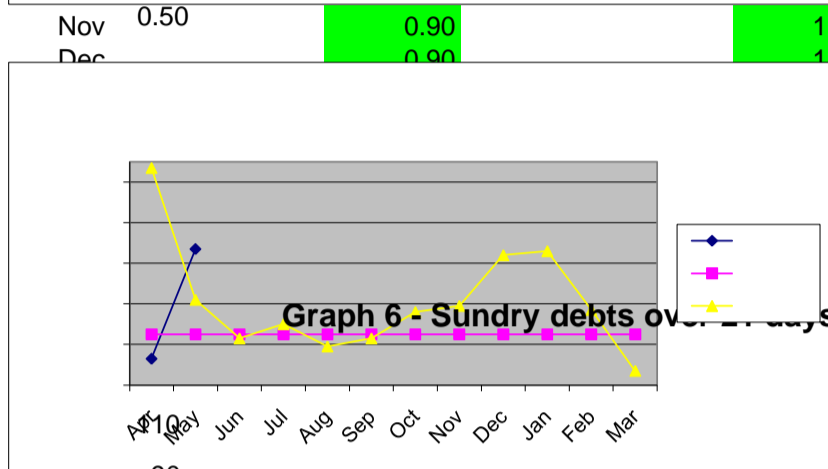
**Graph 4 - Council Tax % on direct debit**

Month	Actual	Target	2010/11
Apr	79.2	70.0	67.5
May	76.8	70.0	67.8
Jun	78	70.0	68.1
Jul	76	70.0	68.1
Aug	74	70.0	68.2
Sep	72	70.0	68.1
Oct	70	70.0	68.1
Nov	70	70.0	67.9
Dec	68	70.0	67.8
Jan	66	70.0	67.7
Feb		70.0	67.7
Mar		70.0	68.8

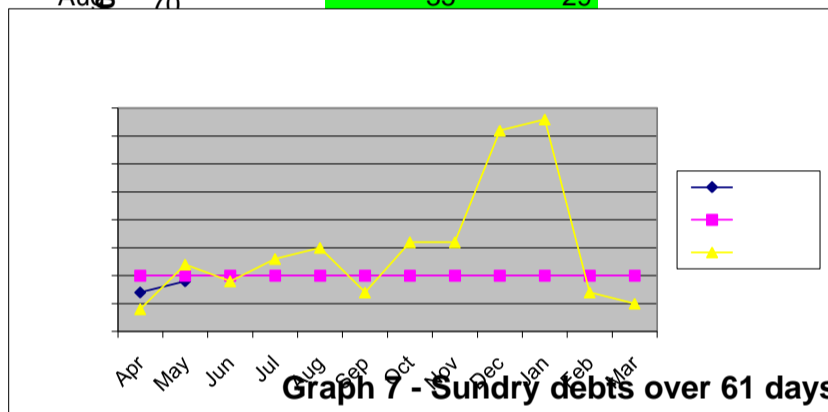
Actual  
Target  
2010/11



010/11	90
Actual	78
Target	67
3m LIBID	57
7d LIBID	46
Actual 2010/11	37
	22
	20
	18



Actual	90	35	40
Target	70	35	29
2010/11			



Actual	50	20	14
Target	45	20	22
2010/11	40	20	19

	Actual	Target	2010/11
Apr	50	17	20
May	45	19	20
Jun	40		20
Jul	35		20
Aug	30		20
Sep	25		20
Oct	20		20
Nov	20		20
Dec	15		20
Jan	10		20
Feb			20
Mar			20